

TO,

8th March 2023

The Board of Directors

Menon & Menon Ltd.

Vikramnagar,

Kolhapur, 416005

Dear Sir / Madam,

Greetings

As you are aware, I have not been keeping too well for almost a year now.

Age seems to be catching up. Time has come to call it a day.

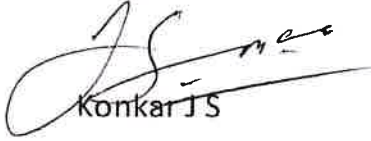
I, accordingly, tender my resignation from the Board ,effective 1st April 2023 and request you to accept the same .

I have truly valued the opportunity to work with you all.

In parting, I wish all of you, all the employees & the company the very best.

Please confirm receipt of this letter and go through the necessary procedures at ROC.

With warm regards


Konkar JS

DIN 00011924 (Independent Director)

302, Vinspa Apartments

6, Boat Club Road

Pune, 411001

Accepted

Vijay Menon
Mar 8, 2023

